

Ageas Main messages



Increase in Net Operating Result driven by excellent underwriting performance

Inflows

- Inflows up 8% in local currency
- Significant increase in Non-Life inflows across all markets and all business lines supported by both continued pricing discipline and higher volumes
- Good sales momentum in China, driven by high new business sales in the first half of the year and solid renewals in the second half.
- Successful January 2024 renewals in Reinsurance segment

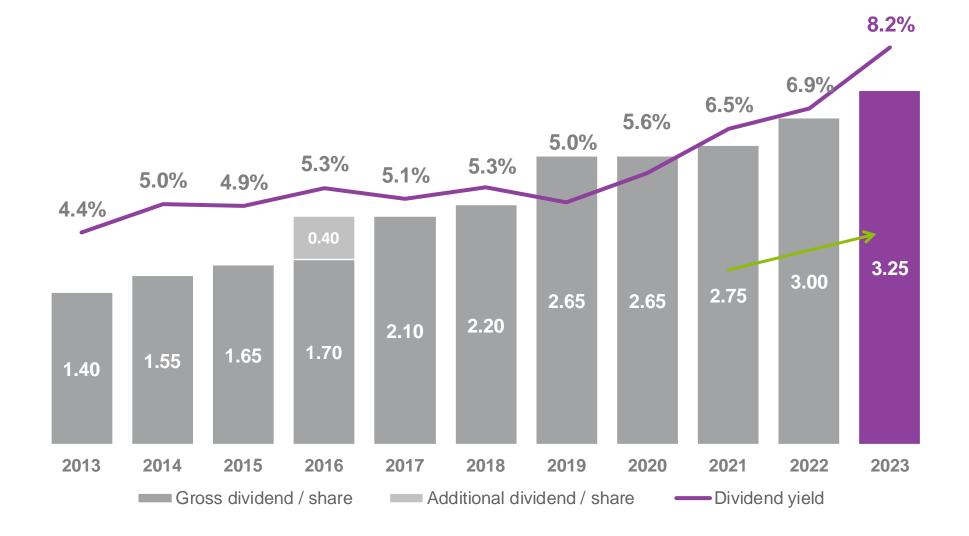
Earnings

- Net Operating Result at EUR 1.17 bn, well within the upper half of the guidance
- Up 9% in local currency when excluding 2022 one-offs, driven by underwriting performance and reflected in Operational Capital Generation of EUR 1.8 bn

Cash

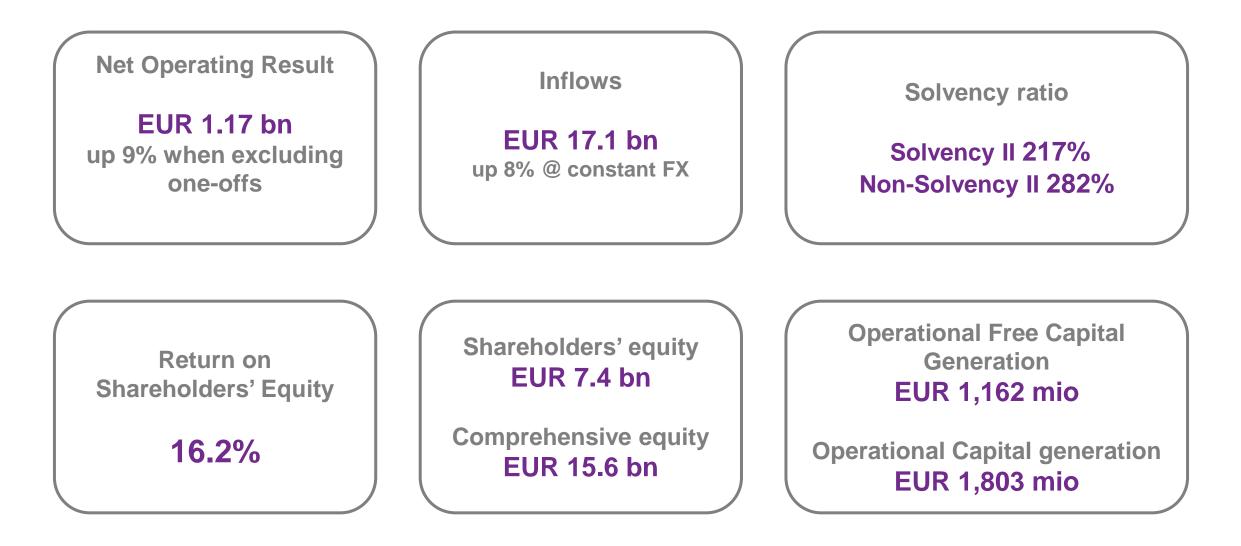
- Holding cash position at EUR 959 mio
- Final DPS of EUR 1.75 EUR 1.5 Interim DPS already paid in October 2023
- Total DPS of EUR 3.25 representing more than 8% growth

Ageas Proposed gross cash dividend consistently increasing Final dividend of EUR 1.75 after interim dividend of EUR 1.50



Ageas Headlines

Group-wide view Net Operating Result at the upper end of the FY23 guidance

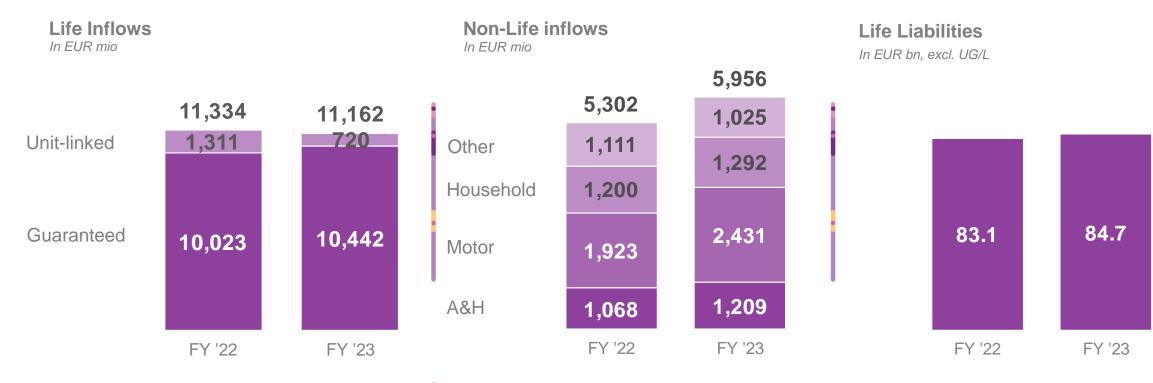


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Ageas Volume metrics

Group-wide view @ ageas' share

Excellent commercial performance in Non-Life across all segments and in Life in China



- Life inflows up 4% @ constant FX mainly driven by China (+11%)
- Growth in Belgium and Europe hindered by macro-environment – actions undertaken in Guaranteed to strengthen commercial positioning proved successful
- Non-Life inflows up 17% @ constant FX with significant business growth in all segments
- Last year included inflows from UK commercial lines

• Life Liabilities up 5% @ constant FX

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Ageas IFRS performance

Group-wide view @ ageas' share

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Net Operating Result (excl. 2022 exceptionals) up 9% @ constant FX

In EUR bn

Comprehensive equity



- 15.7 15.6 CSM 7.0 7.4 UG/L on RE 1.2 1.3 Shareholders' 7.4 7.0 equity FY '22 FY '23
- In EUR mio before tax Operating +3.2% 805 (869) 373 (338) (434) 9,780 9,317 FY '22 Release Mvt on FY '23 Time New FX

Life CSM roll-forward

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- Adverse FX movement (EUR 0.7 bn) ۰
- Solid contribution from Net Operating Result and Operating CSM movement
- Return on Shareholders' equity of 16.2%
- Operating CSM movement of EUR 309 mio

Value Business

Annualised CSM release percentage of 8.5%

portfolio

Note: Comprehensive equity only includes Life CSM

Last year's net operating result benefited

from exceptionally high realised cap

Life operating insurance result up 6%

Non-Life doubled when excl. cap gain

gains and low effective tax rate

showing quality of business

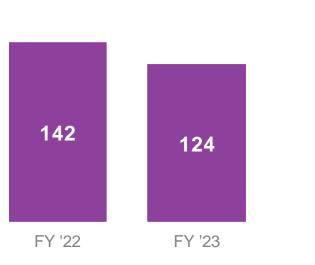
sale UK commercial lines

Ageas Operational metrics

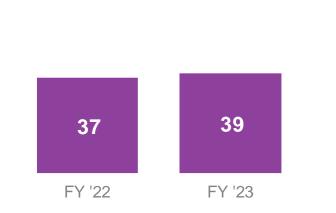
Group-wide view @ ageas' share Indicators showing group-wide performance

Life Guaranteed margin

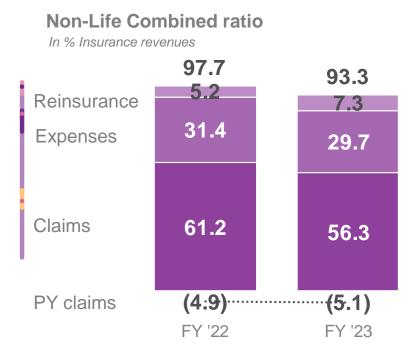
In bps avg Life Guaranteed liabilities



Life Unit-Linked margin In bps avg Life Unit-Linked liabilities



- Strong across the board thanks to an excellent operating insurance service result
- FY '22 supported by exceptionally high realised cap gains
- Improvement in UL margin driven by better result in Belgium



- Favourable claims performance supported by relatively benign weather
- Improving expense ratio
- CY discounting benefit of 3.5%



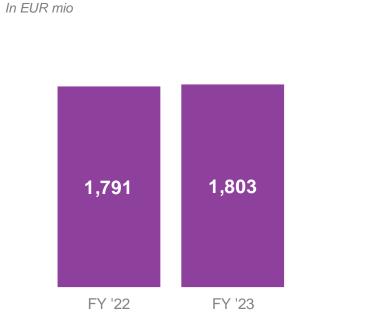
Group-wide view

@ ageas' share

Ageas Solvency performance

Long term sustainability of dividend underpinned by solid FCG

In EUR mio

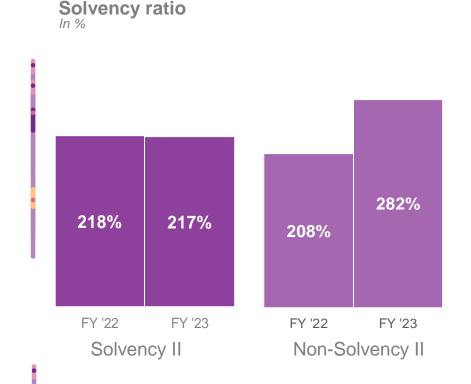


Operational Capital Generation



Operational Free Capital Generation

- High Operational Capital Generation thanks to profitable new business contribution and time value
- OFCG up vs FY'22 when excluding the sale of the commercial lines in the UK
- Opposite movement in operational capital consumption : strongly up in the solvency II scope up on business growth & down in non-solvency II scope on derisking



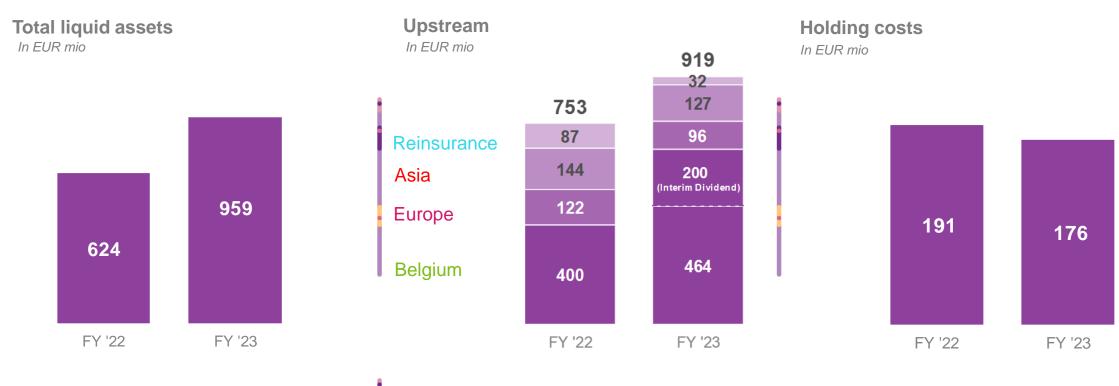
Solvency II scope: well above the target of 175% - SCR increase following growth in Non-Life & Reinsurance compensated by sale of France

Non-Solvency II scope: strongly up thanks to strengthening measures in China

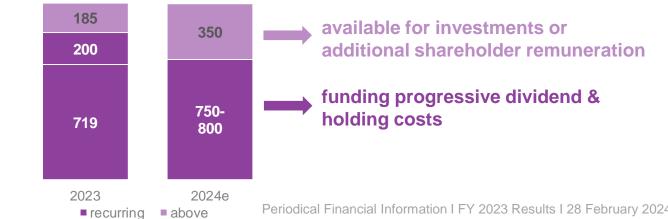
Ageas Cash metrics

Group-wide view @ ageas' share

Upstream more than covering cash outs - EUR 750-800 mio expected in 2024



- Increased cash position thanks to ۰ cash remittance from opcos and proceeds from sale of France
- EUR 719 mio recurring cash • remittance from opcos in 2023
- Additional EUR 200 mio interim • dividend from Belgium







- Strong net operating result of EUR 1,166 mio, up 9% when excluding one-offs
- Solid commercial performance, with inflows up by 8% at constant exchange rate, thanks to significant Non-Life growth across segments and Life sales in China
- Operational Life CSM movement of EUR 309 mio or 3.2%
- Capital re-allocated to growth in profitable Non-Life activities including Reinsurance
- Dividend per share up more than 8% Upper part of 6-10% projected DPS growth over Impact 24



Group details

Periodical Financial Information I FY 2023 Results I 28 February 2024 I 11

Ageas Inflows

Group-wide view In EUR mio

Excellent commercial performance in Non-Life and double-digit growth in Life in China

		Life			Non-L	_ife		1	otal	
		FY '22	FY '23	const. fx	FY '22	FY '23	const. fx	FY '22	FY '23	const. fx
Belgium	75%	3,155	3,077	(2%)	1,802	1,994	11%	4,957	5,072	2%
Portugal	51% - 100%	579	480	(17%)	893	1,009	13%	1,472	1,489	1%
France	100%	322	249	(23%)		2		322	249	
UK	100%				1,265	1,491	20%	1,265	1,491	20%
Türkiye	40% - 36%	74	92	101%	245	301	102%	319	393	101%
Europe		976	821	(10%)	2,402	2,800	26%	3,378	3,621	15%
Malaysia	31%	425	375	(6%)	272	296	16%	697	672	3%
Thailand	31% - 15%	581	582	2%	68	68	4%	648	651	3%
China	25%	5,715	5,885	11%				5,715	5,885	11%
Taiping RE	25%	196	113	(41%)	417	370	(9%)	613	483	(19%)
Philippines	50%	47	44	(2%)				47	44	(2%)
Vietnam	32%	84	58	(28%)				84	58	(28%)
India	74% - 40%	154	206	45%	163	166	10%	317	372	27%
Asia		7,202	7,263	8%	919	901	3%	8,122	8,164	8%
Reinsurance	(Protection)				178	261	46%	178	261	46%
Ageas		11,334	11,162	4%	5,123	5,956	17%	16,457	17,118	8%
Reinsurance	(Capital Management)	30	0	(100%)	1,368	1,551	13%	1,398	1,552	11%

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Ageas Net Operating result

Group-wide view In EUR mio

Up 9% when excluding one-offs

	FY '22	FY '23
Life	356	331
Non-Life	160	163
Belgium	515	494
Life	28	60
Non-Life	88	84
Europe	115	144
Life	676	502
Non-Life	(8)	42
Asia	668	544
Reinsurance	(3)	101
Life	1,059	894
Non-Life	236	389
General Account	17	(117)
Ageas Net Operating Result	1,312	1,166
RPN(i)	139	(64)
UG/L on FVPL	(422)	(79)
RG/L on FVOCI	(23)	(61)
Other non-cash	(27)	(36)
Tax on above	117	27
Ageas Net Result	1,097	953

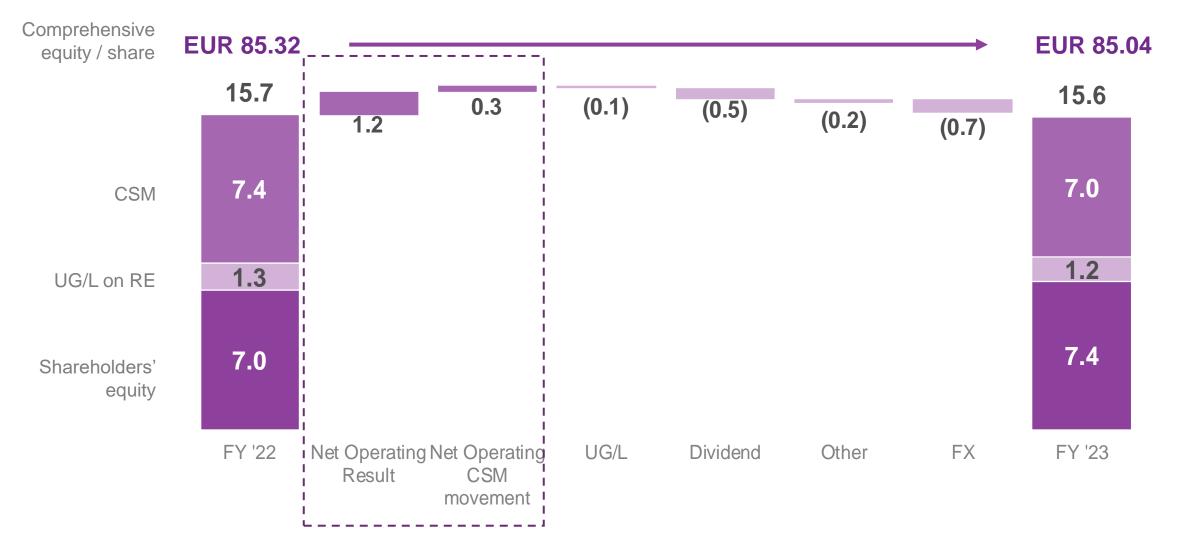
Net Operating Result excluding one-offs							
	FY '22	FY '23					
Net Operating Result	1,312	1,166					
Fresh	146						
Sale UK commercial lines	45						
FX impact		(59)					
	1,121	1,225	9%				

Ageas Capital gains

Group-wide view In EUR mio

Lower contribution of net capital gains to Net Operating result

	FY '22	FY '23
Life	114	64
Non-Life	17	5
Belgium	130	70
Life	(7)	6
Non-Life	8	3
Europe	1	9
Life	53	(7)
Non-Life	(3)	3
Asia	49	(4)
Reinsurance	(0)	0
Life	160	64
Non-Life	21	11
General Account	2	3
Ageas	182	77



Ageas Movement in Comprehensive equity EUR ~1.5 bn contribution of operations

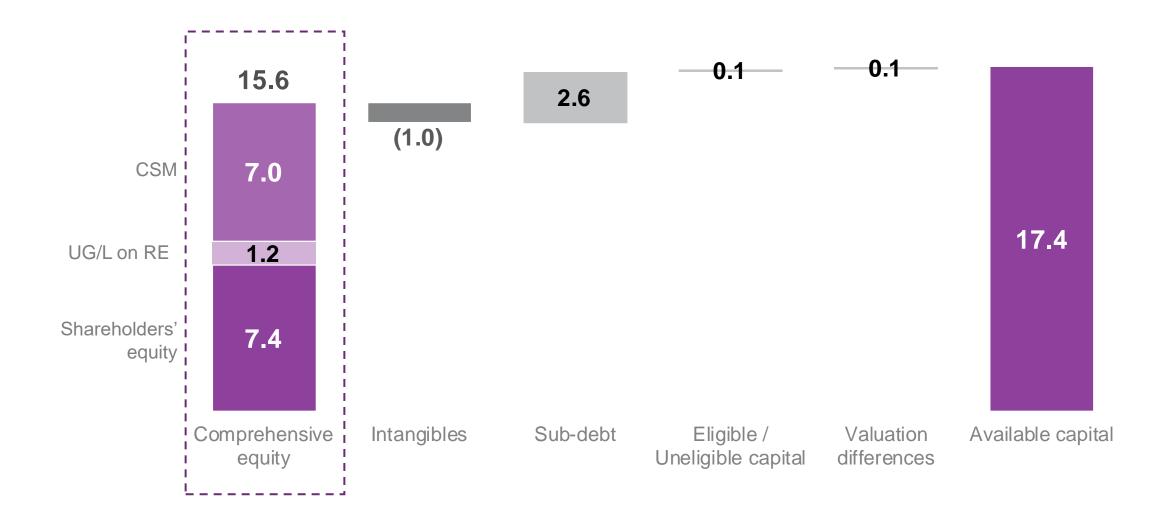
Group-wide view

In EUR bn After tax





Group-wide view In EUR bn After tax

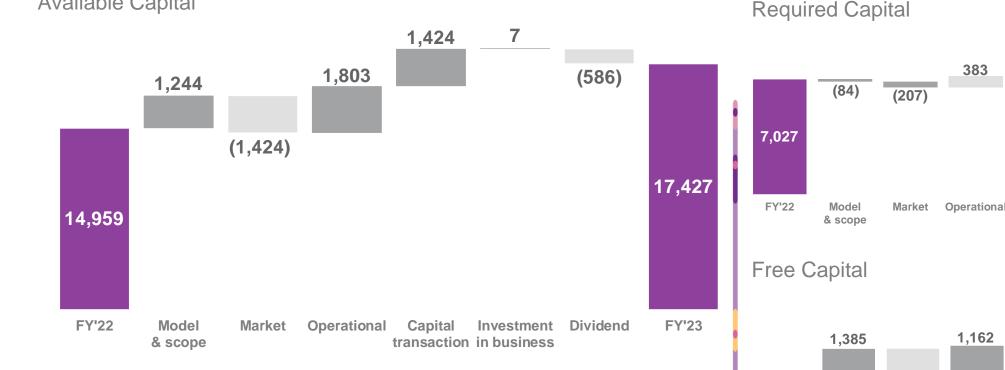




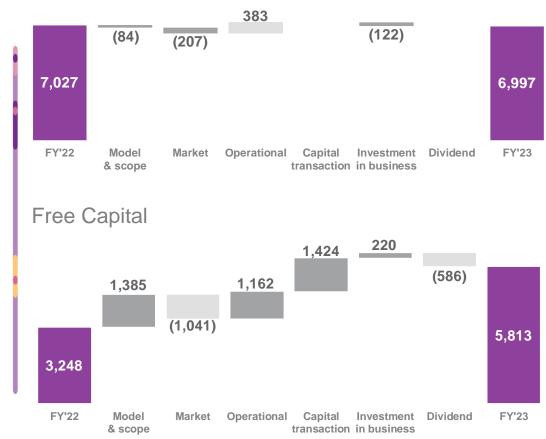
Ageas Operational Capital Generation Group OCG of EUR 1.8 bn

Group-wide view In EUR mio

Available Capital



- Solid Operational Capital Generation in both the Solvency II and Non-• Solvency II scope
- Model & scope changes and capital transactions mainly related to • strengthening measures in China
- Market impact mainly driven by FX and decreasing interest rates in Asia •





In EUR mio

Ageas Operational Capital Generation

Group-wide view Operational Capital Consumption driven by significant growth

Operational Capital Generation		Operational Capital Consumption		Operational Free Capital Generation	
FY '22	FY '23	FY '22	FY '23	FY '22	FY '23
683	857	(28)	194	721	547
, India Life, Türki	ye Life				
1,245	1,116	393	176	556	808
es, Vietnam, India	a Non-Life, Türkiy	e Non-Life			
(137)	(169)	(18)	14	(105)	(193)
1,791	1,803	347	383	1,172	1,162
	Capital G FY '22 683 , India Life, Türki 1,245 es, Vietnam, India (137)	Capital Generation FY '22 FY '23 683 857 , India Life, Türkiye Life 1,245 1,116 es, Vietnam, India Non-Life, Türkiy (137) (169)	Capital Generation Capital Co FY '22 FY '23 FY '22 683 857 (28) , India Life, Türkiye Life 1,245 1,116 393 es, Vietnam, India Non-Life, Türkiye Non-Life (137) (169) (18)	Capital Generation Capital Consumption FY '22 FY '23 FY '22 FY '23 683 857 (28) 194 1,245 1,116 393 176 es, Vietnam, India Non-Life, Türkiye Non-Life (137) (169) (18) 14	Capital Generation Capital Consumption Free Capital FY '22 FY '23 FY '22 FY '23 FY '22 683 857 (28) 194 721 , India Life, Türkiye Life 1,245 1,116 393 176 556 es, Vietnam, India Non-Life, Türkiye Non-Life (137) (169) (18) 14 (105)

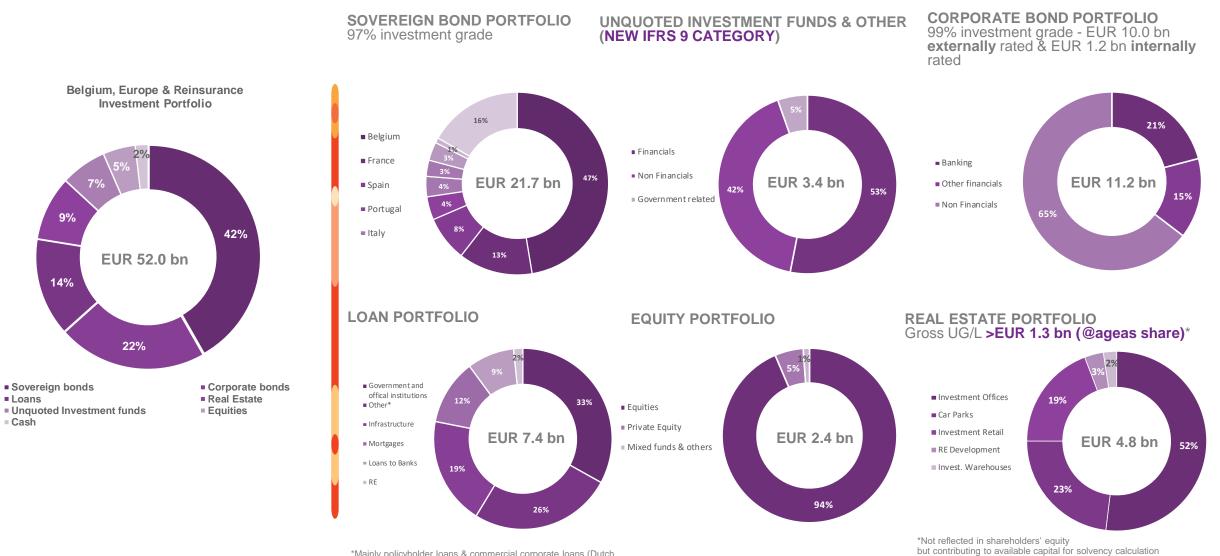
Ageas Solvency

High solvency, significantly strengthened in the Non-solvency II scope

Solvency II Pillar II	FY '22 218%		FY '23 217%	Non-Solvency II scope	FY '22 208%		FY '23 282%
	AC	RC	change		AC	RC	change
Operational including NCP dividends	812 125	207 0	+10pp	Operational	1,116	176	+20pp
M&A (sale of France)	3	(122)	+8pp	Capital transaction	1,428	0	+40pp
Dividend accrued	(585)	0	-17рр	Dividend paid	(125)	0	-3рр
Market movements including RPN(i)	180	136	-Зрр	Market movements	(1,604)	(342)	-25pp
Model changes	(83)	(51)	+1pp	Model changes	1,327	(34)	+38pp
total	328	170	-1pp	total	2,141	(200)	+74pp

Belgium, Europe and Reinsurance investment portfolio Stable asset mix & high-quality investments

In EUR bn, @ageas share



*Mainly policyholder loans & commercial corporate loans (Dutch mortgage loans, social housing,...)

Periodical Financial Information I FY 2023 Results I 28 February 2024 I 20

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Operating segments

Periodical Financial Information I FY 2023 Results I 28 February 2024 I 21

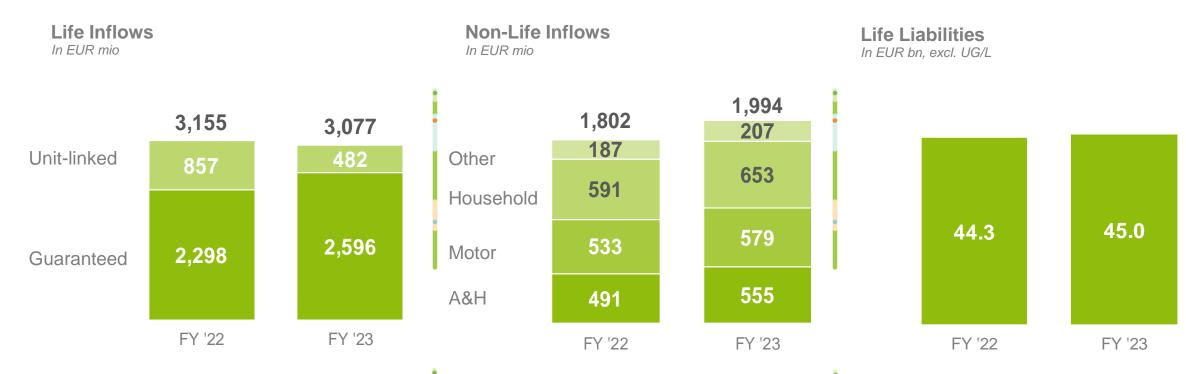


In EUR mio.

@ageas' share

Belgium – Volume metrics

Excellent growth in non-life more than compensating lower life



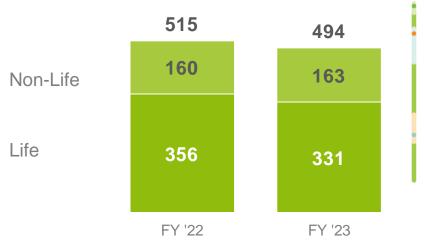
- Life inflows down 2% due to increased competition in higher interest rate environment and changed dynamics with short-term banking products
- Non-Life inflows up 11% driven by portfolio growth and tariff increases

• Life liabilities up driven by market movements in UL

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Belgium - Performance metrics

Net Operating Result In EUR mio





Operational Capital Generation



Solvency ratio

Life Net Operating Result

- excellent operating insurance service result driven by increased CSM release
- down on lower net cap gains (EUR 64 mio in FY 23 vs. EUR 114 mio in FY 22)
- Non-Life Net Operating Result supported • by strong combined ratio and volume growth
- **Operational Capital generation** driven • by time value contribution and new business recorded in both Life and Non-Life
- **Solvency** maintained at a very high level • and supported by a strong operational performance



Life Guaranteed margin

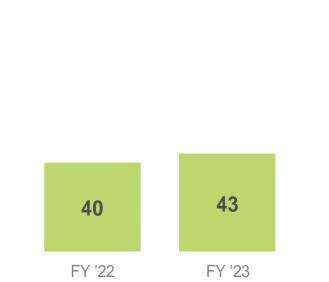
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In bps avg Life Guaranteed liabilities 106



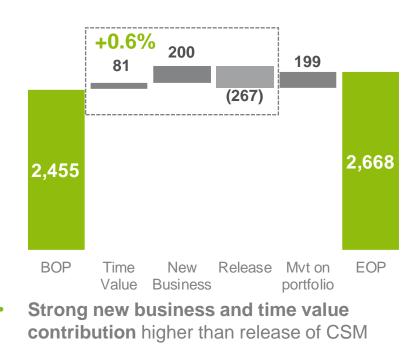
- Life Guaranteed margin above target level with lower dependency on cap gains - last year's cap gains exceptionally high

Life Unit-Linked margin In bps avg Life Unit-Linked liabilities



Life Unit-Linked margin up on improved ٠ result from investment contracts

Life CSM roll-forward In EUR mio

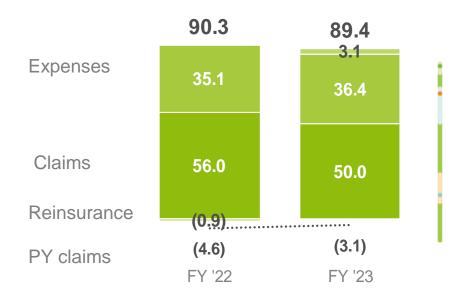


CSM release percentage of **c.10%** •



Belgium – Non-Life

In % Insurance revenues Strong performance across all business lines @ageas' share



- **Combined ratio** improved thanks to lower claims frequency in A&H & relatively benign weather (**2pp** vs. 3pp in FY 22)
- COR includes 2.6% benefit from discounting of CY claims
- LY **Motor** still benefited from lower claims frequency while **H2 23** included some large claims in Motor TPL



96.5 87.3 FY '22 FY '23



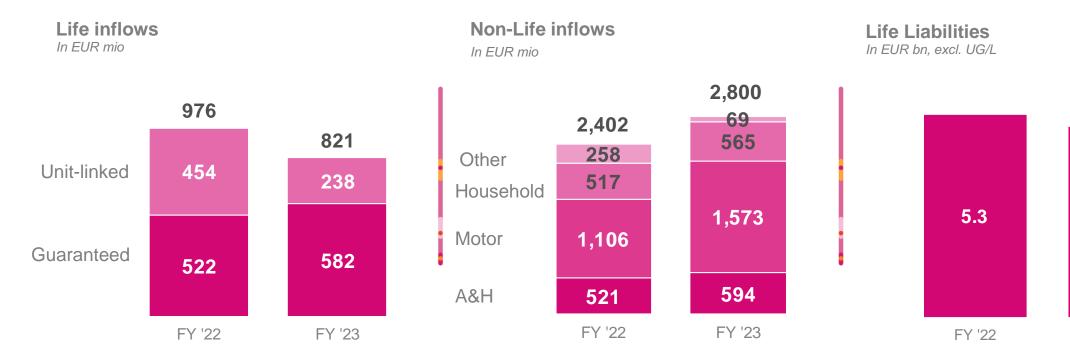
Periodical Financial Information I FY 2023 Results I 28 February 2024 I 25

Europe – Volume metrics

In EUR mio.

@ageas' share

Higher Non-Life inflows more than compensating lower Life



- Life inflows down 10% @ constant FX
- Commercial actions in Portugal showing positive contribution in second half
- Inflows @ constant FX from AgeSa (Türkiye) doubled driven by credit life & new savings products
- Non-Life inflows up 26% @ constant FX mainly thanks to increased inflows from Portugal (+13%) and the UK (+47% scopeon-scope) driven by rate increases and new business
- Inflows @ constant FX from AkSigorta (Türkiye) doubled mainly from non-motor business
- Life liabilities down 3% at constant exchange rate related to lower Guaranteed Life Liabilities in Portugal slightly compensated by growth in AgeSa

4.9

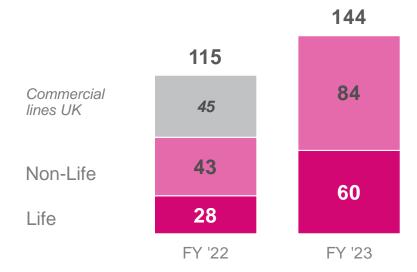
FY '23

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Net Operating Result

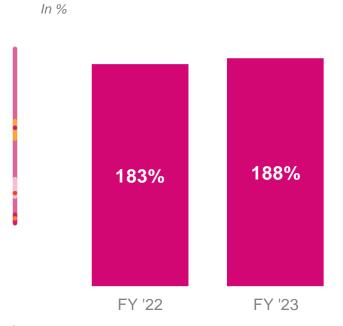


99 FY '22 FY '23

Operational Capital Generation

In EUR mio

- Net Operating Result Life up on improved investment result & result on surplus assets
- Excl. cap gain on sale UK commercial lines business, Net operating result Non-Life up on strongly improved operating insurance service result in the UK & Türkiye
- **Operational capital generation** driven by solid time value contribution and new business across markets



Solvency ratio

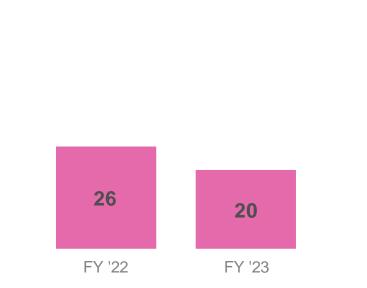
• **Solvency ratio up** vs. FY 22 on higher Solvency ratio in Portugal



Life Guaranteed margin In bps avg Life Guaranteed liabilities

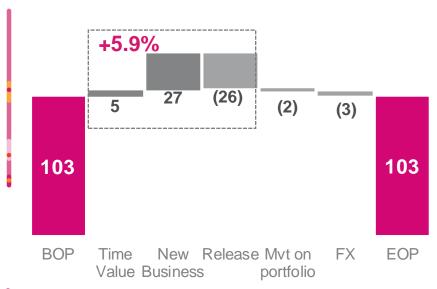


Life Unit-Linked margin In bps avg Life Unit-Linked liabilities



- Life guaranteed margin up 11bps thanks to improved investment result
- Life Unit-Linked margin down on changed product mix (increase in closed structured UL)

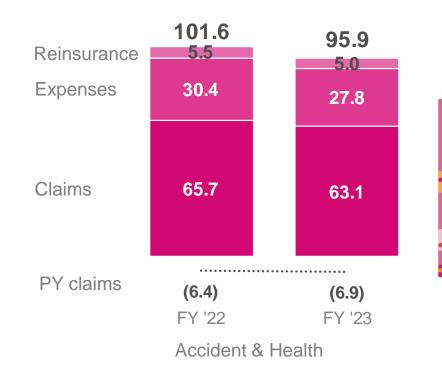


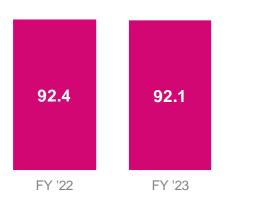


- **High CSM release** due to shorter duration of products and more contribution from life protection and fee products
- Strong New business CSM thanks to the good end of year sales momentum in Portugal

Europe – Non-Life

In % Insurance revenues ,@ageas' share





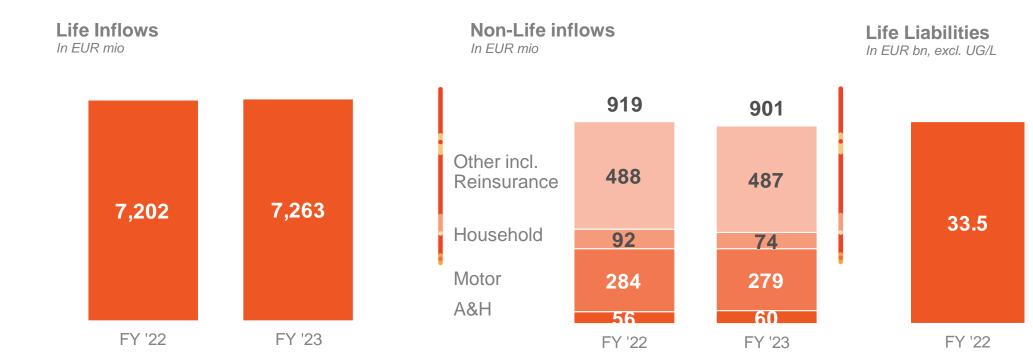
- **COR** significantly improved vs. LY thanks to a strong performance of Motor UK following continued technical pricing discipline
- Improved expense ratio thanks to higher volume, lower expenses & commissions in the UK
- Household impacted by increased CY claims experience partially offset by lower weather costs vs. LY
- COR includes **4.7%** benefit from discounting of CY claims



Periodical Financial Information I FY 2023 Results I 28 February 2024 I 29

Asia – Volume metrics

Solid growth driven by both Life and Non-Life



• Life Inflows, up 8% at constant FX

@ageas' share

- Strong new business in China (+28%), coupled with solid renewals thanks to excellent persistency ratios
- Non-Life Inflows up 3% at constant exchange rate with strong sales momentum in Malaysia and India

Life Liabilities up 10% at constant exchange rate

34.7

FY '23

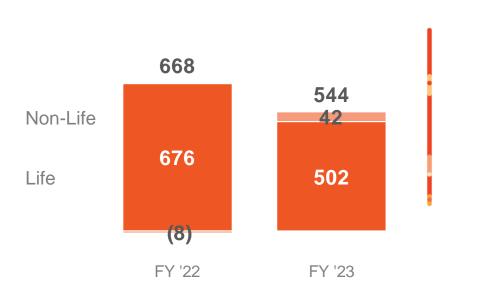
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In EUR mio, @ageas' share

In EUR mio

Net Operating Result



- Operational Capital Generation
In EUR mio1,2611,127FY '22FY '23
- Lower contribution from cap gains (EUR -4
 mio vs +49 mio) & FX (EUR -42 mio)
- Life: 2022 benefitted from favourable claims experience & exceptionally low tax
- Non-Life up on improved combined ratio -2022 included goodwill impairment of Indian JV (EUR -29 mio)
- **Operational capital Generation** supported by both solid operational performance and new business

- Solvency up 75pp
 - solid operational performance (+20pp)
 - strengthening measures in China : bond issuance and bonds reclassification from held-to-maturity to available-for-sale

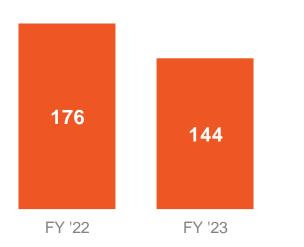


Solvency ratio

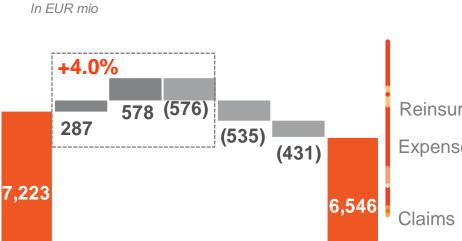


@ageas' share

Life Guaranteed margin In bps avg Life Guaranteed liabilities



- Higher health claims in 2023 vs. favourable claims experience LY due to covid lockdown
- Lower capital gains



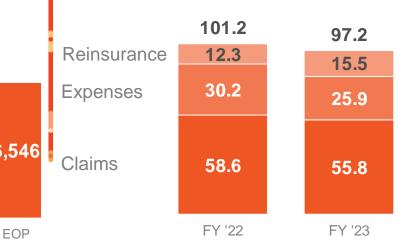
BOP Time New Release Mvt on FX EO Value Business portfolio

Operating CSM at EUR 289 mio

Life CSM roll-forward

- Solid new business contribution offsetting CSM release
- CSM down on assumption changes and FX evolution

Non-Life Combined ratio

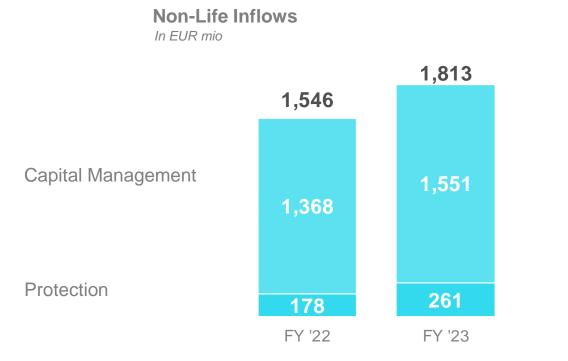


Improved combined ratio supported by the discounting under IFRS 17 in 2023

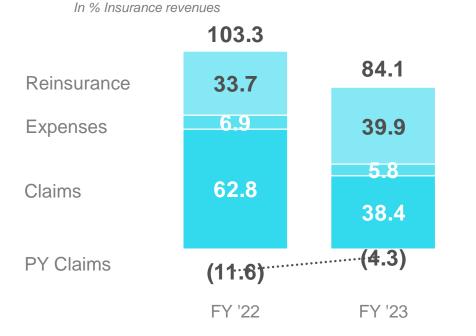
@ageas' share

Reinsurance

Solid growth driven by capt mgmt. & protection – Successful 2024 renewal campaign



- **Capital management inflows** up 13% thanks to higher contributions from all ceding operating entities
- **Protection inflows mainly** up thanks to the new nonproportional external premiums and growth in the UK
- EUR 108 mio premiums written @ Jan 1st, 2024 Renewal Campaign with Motor casualty contributing EUR 57 mio - overall rate increase of ~10% across portfolio

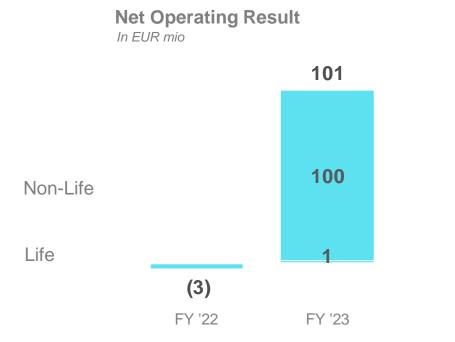


Combined ratio Protection

- **COR** improved thanks to lower claims while LY was impacted by severe weather in Belgium & the UK
- COR Includes 2.1% benefit from discounting of CY claims

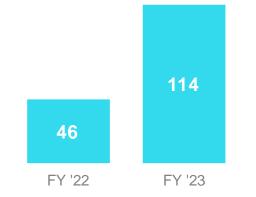
Periodical Financial Information I FY 2023 Results I 28 February 2024 I 33





• Net Operating Result strongly up thanks to improved contribution from both the capital management and protection business related to lower claims (benign weather)

Operational Capital Generation In EUR mio



 Operational Capital Generation up on increased contribution from the operating entities



General Information

Periodical Financial Information I FY 2023 Results I 28 February 2024 I 35



Outstanding hybrids Financial leverage ratio of 18.3%*

	Ageas SA/NV			Ageasfinlux	AG Insurance (Belgium)		Fortis Bank (BNPPF)
	Fixed to Floating Rate Notes	Perp Fixed Rate Reset Temporary Write-Down	Fixed-to-Floating Rate Callable	FRESH	Fixed-to-Floating Rate Callable	Fixed Rate Reset Dated Subordinated Notes	CASHES
	Tier 2	Tier 1	Tier 2	Tier 1	Tier 2	Tier 2	
%	1.88%	3.88%	3.25%	3m EUR +135 bps	5.25%	3.50%	3m EUR +200 bps
Amount outstanding	500	750	500	384	450	400	832
ISIN	BE6325355822	BE6317598850	BE0002644251	XS0147484074	BE6261254013	BE6277215545	BE0933899800
Call date	November 2031 Step up to 3M Euribor +310 bps	June 2030 first reset date Reset to 5-yr mid- swap rate +379.2 bps	July 2029 Step up to 3M Euribor +380 bps	Undated strike 315.0 mandatory 472.5	June 2024 Step up to 3M Euribor +413 bps	June 2027 Step up after 12 years of 100bps	Undated, strike 239.4, mandatory 359.1
Other	Public issue	Public issue	Public issue		Subscribed by Ageas & BNP Paribas Fortis	Public issue	Coupon served by FBB, trigger ACSM linked to Ageas dividend
Market Price (Last closing 2023)	80.09	77.94	93.54	85.27	99.66	96.27	86.00

*Financial leverage ratio on accounting base, calculated as (total financial leverage / total equity + 100% conso CSM net of tax + total financial leverage)



Progress up to FY 2023

Operational targets	Non-Life combined ratio	95%	92.1%
U	Life guaranteed margin	85 - 95 bps	107 bps
	Life unit-linked margin	30 - 40 bps	39 bps
Financial targets	Solvency II _{ageas}	175%	217%



		S&P	MOODY'S	FITCH
Holding	ageas SA/NV	A+ / Stable	A1 / Stable	AA- / Stable
	Last review	07/12/23	21/12/22	14/11/23
Operating entities	AG Insurance (Belgium)	A+ / Stable	A1 / Stable	AA- / Stable
	Last review	07/12/23	21/12/22	14/11/23
	Ageas Insurance Limited	A+ / Stable		AA- / Stable
	Last review	07/12/23		14/11/23
	Muang Thai Life	BBB+ / Stable		A- / Stable
	Last review	15/04/20		22/03/22
	Etiqa Insurance Berhad (Malays	ia)		A / Stable
	Last review			11/04/22
	Taiping Life			A+ / Stable
	Last review			28/02/23
	Taiping Reinsurance	A / Stable		A / Stable
	Last review	29/10/23		30/10/23



Rating agency	2019	2020	2021	2022	2023	
ISS	G 2	G 3	G 3	G 2	G 2	
(The lower the score the better, max. 1 in each pillar being 100)	S 10 E 7	S 4 E 6	S 2 E 5	S 2 E 4	S 2 E 3	
Moody's Analytics		46/100	51/100	No rating action		
(The higher the score the better, max. 100)	No active survey performed	20 th of 49 insurance companies	16 th of 52 insurance companies	performed	54/100	*
MSCI ESG	BBB	BBB	А	A	AA	
(From CCC to AAA, max AAA)						
S&P Global CSA		41/100	48/100	50/100		
(The higher the score the better, max. 100)	18/100	60 (Percentile)	63 (Percentile)	76 (Percentile)* * Percentile as of 01.02.2023	48/100	*
CDP – Climate Change	N/A	First active	С	С	В	
(From D- to A, max. A)		Submission			_	

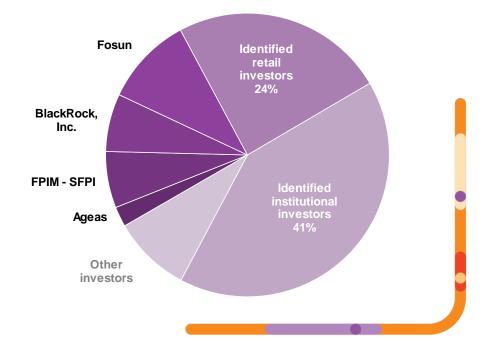


Ageas' share

Listed on	Euronext Brussels
Index	BEL 20
ISIN	BE0974264930
Bloomberg	AGS BB
Reuters	AGES.BR

Situation 31/12/2022 Situation 31/12/2023

Total Issued Shares		189,731,187	187,971,187
Shares not entitled to dividend nor voting rights		9,533,673	7,773,673
1. TREASURY SHARES	Share buy-back FRESH Other treasury shares*	2,092,148 1,219,048 2,749,206	332,148 1,219,048 2,749,206
2. CASHES		3,473,271	3,473,271
Shares entitled to dividend & voting rights		180,197,514	180,197,514



Investor Relations

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Certain of the statements contained herein are statements of future expectations and other forward-looking statements that are based on management's current views and assumptions and involve known and unknown risks and uncertainties that could cause actual results. performance or events to differ materially from those expressed or implied in such statements. Future actual results, performance or events may differ materially from those in such statements due to, without limitation, (i) general economic conditions, including in particular economic conditions in Ageas's core markets, (ii) performance of financial markets, (iii) the frequency and severity of insured loss events, (iv) mortality and morbidity levels and trends, (v) persistency levels, (vi) interest rate levels, (vii) currency exchange rates, (viii) increasing levels of competition, (ix) changes in laws and regulations, including monetary convergence and the Economic and Monetary Union, (x) changes in the policies of central banks and/or foreign governments and (xi) general competitive factors, in each case on a global, regional and/or national basis. In addition, the financial information contained in this presentation, including the pro forma information contained herein, is unaudited and is provided for illustrative purposes only. It does not purport to be indicative of what the actual results of operations or financial condition of Ageas and its subsidiaries would have been had these events occurred or transactions been consummated on or as of the dates indicated, nor does it purport to be indicative of the results of operations or financial condition that may be achieved in the future.